



Consolidated Financial Statements
With Independent Auditors' Report

December 31, 2021 and 2020

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors
Community Foundation for Monterey County
Monterey, California

Opinion

We have audited the accompanying consolidated financial statements of Community Foundation for Monterey County (a nonprofit organization), which comprise the consolidated statements of financial position as of December 31, 2021 and 2020, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Community Foundation for Monterey County as of December 31, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Community Foundation for Monterey County and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Foundation for Monterey County's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Community Foundation for Monterey County's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Foundation for Monterey County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

April 27, 2021

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

December 31, 2021 and 2020

	2021	2020
ASSETS		
Cash and cash equivalents	\$ 21,182,285	\$ 19,160,061
Contributions receivable	444,672	283,909
Prepaid expenses	10,324	7,345
Property and equipment, net	1,839,300	3,705,150
Investments	332,662,741	293,117,938
Programmatic loans receivable	1,823,217	1,750,000
Charitable gift annuities	4,590,276	4,380,833
Beneficial interest in remainder trusts administered by other trustees	978,035	889,929
Investments held in charitable remainder trusts	22,099,313	24,364,029
	<u>385,630,163</u>	<u>347,659,194</u>
Total assets	\$ 385,630,163	\$ 347,659,194
LIABILITIES AND NET ASSETS		
Accounts payable and accrued expenses	\$ 202,928	\$ 187,443
Grants payable	2,038,614	1,498,437
Deferred revenue	11,580	--
Deposits	--	15,500
Refundable advance	--	411,402
Liabilities under charitable gift annuities	2,130,575	2,200,563
Liabilities under charitable remainder trusts	8,813,418	9,764,187
Liabilities under split-interest agreements	4,401,408	5,373,067
Funds held for others	64,821,419	56,279,483
	<u>82,419,942</u>	<u>75,730,082</u>
Total liabilities	82,419,942	75,730,082
NET ASSETS		
Without donor restrictions	81,794,964	71,806,093
With donor restrictions	221,415,257	200,123,019
	<u>303,210,221</u>	<u>271,929,112</u>
Total net assets	303,210,221	271,929,112
	<u>\$ 385,630,163</u>	<u>\$ 347,659,194</u>

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

CONSOLIDATED STATEMENT OF ACTIVITIES

Year Ended December 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE			
Support:			
Contributions	\$ 33,497,334	\$ 7,631,973	\$ 41,129,307
Amounts received on behalf of others	(2,043,967)	(4,204,730)	(6,248,697)
Total support	31,453,367	3,427,243	34,880,610
Revenue:			
Management fees, net of expenses	355,298	--	355,298
Miscellaneous income	150,451	--	150,451
Rental income	107,297	--	107,297
Gain on sale of property	448,611	--	448,611
Net investment income	6,781,712	36,279,189	43,060,901
Net investment income allocated to funds held for others	--	(8,465,012)	(8,465,012)
Net assets released from restrictions	9,949,182	(9,949,182)	--
Total revenue	17,792,551	17,864,995	35,657,546
Total support and revenue	49,245,918	21,292,238	70,538,156
EXPENSES			
Program services:			
Grants awarded	36,836,163	--	36,836,163
Amounts distributed on behalf of others	(2,043,967)	--	(2,043,967)
Net grants awarded	34,792,196	--	34,792,196
Special programs	1,033,305	--	1,033,305
Grant making	727,891	--	727,891
Philanthropic services	340,607	--	340,607
Support services:			
Administration	1,768,428	--	1,768,428
Development	510,426	--	510,426
Fund management	84,194	--	84,194
Total program and support services	39,257,047	--	39,257,047
Increase in net assets	9,988,871	21,292,238	31,281,109
Net Assets, beginning	71,806,093	200,123,019	271,929,112
Net Assets, ending	\$ 81,794,964	\$ 221,415,257	\$ 303,210,221

The notes to financial statements are an integral part of this statement.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

CONSOLIDATED STATEMENT OF ACTIVITIES

Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE			
Support:			
Contributions	\$ 32,946,270	\$ 24,308,686	\$ 57,254,956
Amounts received on behalf of others	(3,097,846)	(15,254,781)	(18,352,627)
Total support	29,848,424	9,053,905	38,902,329
Revenue:			
Management fees, net of expenses	394,172	--	394,172
Miscellaneous income	62,789	--	62,789
Rental income	--	17,755	17,755
Net investment income	5,546,541	32,043,551	37,590,092
Net investment income allocated to funds held for others	--	(6,898,468)	(6,898,468)
Net assets released from restrictions	8,757,289	(8,757,289)	--
Total revenue	14,760,791	16,405,549	31,166,340
Total support and revenue	44,609,215	25,459,454	70,068,669
EXPENSES			
Program services:			
Grants awarded	27,933,827	--	27,933,827
Amounts distributed on behalf of others	(3,097,846)	--	(3,097,846)
Net grants awarded	24,835,981	--	24,835,981
Special programs	537,900	--	537,900
Grant making	748,936	--	748,936
Philanthropic services	334,561	--	334,561
Support services:			
Administration	1,461,411	--	1,461,411
Development	534,437	--	534,437
Fund management	70,279	--	70,279
Total program and support services	28,523,505	--	28,523,505
Increase in net assets	16,085,710	25,459,454	41,545,164
Net Assets, beginning	55,720,383	174,663,565	230,383,948
Net Assets, ending	\$ 71,806,093	\$ 200,123,019	\$ 271,929,112

The notes to financial statements are an integral part of this statement.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

Year Ended December 31, 2021

	Program Services					Support Services				Total
	Grants Awarded	Special Programs	Grant Making	Philanthropic Services	Total Program Services	Administration	Development	Fund Management	Total Support Services	
EXPENSES										
Grants awarded	\$ 36,836,163	\$ --	\$ --	\$ --	\$ 36,836,163	\$ --	\$ --	\$ --	\$ --	\$ 36,836,163
Amounts distributed on behalf of others	(2,043,967)	--	--	--	(2,043,967)	--	--	--	--	(2,043,967)
Net allocations	34,792,196	--	--	--	34,792,196	--	--	--	--	34,792,196
Advertising and promotion	--	65,629	11,935	5,583	83,147	23,131	6,114	1,047	30,292	113,439
Bank charges	--	90,853	2,330	1,090	94,273	4,564	1,194	204	5,962	100,235
Depreciation	--	2,202	16,254	7,603	26,059	31,502	8,326	1,426	41,254	67,313
Donor development	--	56,228	20,779	9,719	86,726	46,337	10,644	1,823	58,804	145,530
Dues/library	--	2,088	11,272	5,272	18,632	21,846	5,774	989	28,609	47,241
Insurance	--	386	2,851	1,333	4,570	5,525	1,460	250	7,235	11,805
Office supplies	--	643	4,707	2,202	7,552	9,123	2,411	413	11,947	19,499
Other fund management expense	--	77,643	--	--	77,643	53,554	--	--	53,554	131,197
Payroll taxes and benefits	--	52,419	107,846	50,490	210,755	271,239	68,506	11,682	351,427	562,182
Printing and postage	--	32,232	11,850	5,543	49,625	22,965	6,070	1,040	30,075	79,700
Professional development	--	2,545	4,764	2,228	9,537	9,233	2,440	418	12,091	21,628
Professional fees	--	415,884	9,853	4,515	430,252	135,643	73,638	9,648	218,929	649,181
Property taxes	--	55	405	189	649	784	207	36	1,027	1,676
Rent	--	1,111	8,198	3,834	13,143	15,888	4,199	719	20,806	33,949
Repairs and maintenance	--	4,368	32,238	15,079	51,685	62,478	16,514	2,829	81,821	133,506
Salaries and wages	--	224,848	453,045	212,099	889,992	997,315	287,784	49,075	1,334,174	2,224,166
Staff expense	--	504	2,495	1,167	4,166	4,837	1,278	219	6,334	10,500
Telephone	--	1,662	12,270	5,739	19,671	23,781	6,286	1,077	31,144	50,815
Utilities	--	2,005	14,799	6,922	23,726	28,683	7,581	1,299	37,563	61,289
	<u>\$ 34,792,196</u>	<u>\$ 1,033,305</u>	<u>\$ 727,891</u>	<u>\$ 340,607</u>	<u>\$ 36,893,999</u>	<u>\$ 1,768,428</u>	<u>\$ 510,426</u>	<u>\$ 84,194</u>	<u>\$ 2,363,048</u>	<u>\$ 39,257,047</u>

The notes to financial statements are an integral part of this statement.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

Year Ended December 31, 2020

	Program Services					Support Services				Total
	Grants Awarded	Special Programs	Grant Making	Philanthropic Services	Total Program Services	Administration	Development	Fund Management	Total Support Services	
EXPENSES										
Grants awarded	\$ 27,933,827	\$ --	\$ --	\$ --	\$ 27,933,827	\$ --	\$ --	\$ --	\$ --	\$ 27,933,827
Amounts distributed on behalf of others	(3,097,846)	--	--	--	(3,097,846)	--	--	--	--	(3,097,846)
Net allocations	24,835,981	--	--	--	24,835,981	--	--	--	--	24,835,981
Advertising and promotion	--	1,909	14,016	6,556	22,481	27,164	7,180	1,230	35,574	58,055
Bank charges	--	56,898	4,178	1,954	63,030	8,098	2,140	367	10,605	73,635
Depreciation	--	2,365	17,459	8,166	27,990	33,836	8,943	1,532	44,311	72,301
Donor development	--	107,154	22,560	10,552	140,266	46,209	42,138	1,979	90,326	230,592
Dues/library	--	1,703	7,403	3,463	12,569	14,346	3,792	650	18,788	31,357
Grant related expense	--	--	1,624	--	1,624	--	--	--	--	1,624
Insurance	--	575	4,246	1,986	6,807	8,230	2,175	373	10,778	17,585
Office supplies	--	849	6,264	2,930	10,043	12,140	3,209	550	15,899	25,942
Other fund management expense	--	5,963	44,016	20,588	70,567	85,307	22,548	3,862	111,717	182,284
Payroll taxes and benefits	--	54,344	114,179	50,175	218,698	207,323	71,989	11,033	290,345	509,043
Printing and postage	--	1,618	11,946	5,588	19,152	23,153	6,119	1,048	30,320	49,472
Professional development	--	531	2,555	1,195	4,281	4,952	1,309	224	6,485	10,766
Professional fees	--	108,505	9,190	4,298	121,993	93,171	63,123	806	157,100	279,093
Property taxes	--	54	397	186	637	770	203	35	1,008	1,645
Rent	--	1,649	12,172	5,693	19,514	23,590	6,235	1,068	30,893	50,407
Repairs and maintenance	--	5,155	38,050	17,798	61,003	73,742	19,491	3,339	96,572	157,575
Salaries and wages	--	185,330	415,491	182,586	783,407	754,436	261,963	40,148	1,056,547	1,839,954
Staff expense	--	446	2,137	1,000	3,583	4,142	1,095	188	5,425	9,008
Telephone	--	1,057	7,804	3,650	12,511	15,125	3,998	685	19,808	32,319
Utilities	--	1,795	13,249	6,197	21,241	25,677	6,787	1,162	33,626	54,867
	<u>\$ 24,835,981</u>	<u>\$ 537,900</u>	<u>\$ 748,936</u>	<u>\$ 334,561</u>	<u>\$ 26,457,378</u>	<u>\$ 1,461,411</u>	<u>\$ 534,437</u>	<u>\$ 70,279</u>	<u>\$ 2,066,127</u>	<u>\$ 28,523,505</u>

The notes to financial statements are an integral part of this statement.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31, 2021 and 2020

	2021	2020
RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH FLOWS FROM OPERATING ACTIVITIES		
Increase in net assets	\$ 31,281,109	\$ 41,545,164
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation	67,313	72,301
Net realized and unrealized gains on investments	(26,426,848)	(26,419,066)
Gain from sale of property	(448,611)	--
Forgiveness of Paycheck Protection Program Loan	(411,402)	--
Contributions of stock	(3,954,588)	(16,878,499)
Contributions of property held for sale	--	(1,837,500)
Contributions restricted for endowments	(3,337,838)	(7,178,327)
Contributions to charitable remainder trusts	(15,617)	(15,248)
Contributions to charitable gift annuities	(73,787)	(22,829)
Terminations of charitable remainder trusts	3,509,827	4,263,288
Terminations of charitable gift annuities	172,414	19,021
Change in value of split interest agreements	(3,618,086)	(4,220,109)
(Increase) decrease in:		
Contributions receivable	(160,763)	1,346,727
Prepaid expenses	(2,979)	35,814
Increase (decrease) in:		
Accounts payable and accrued expenses	15,485	65,094
Grants payable	540,177	479,066
Deferred revenue	11,580	(19,880)
Deposits	--	15,500
Funds held for others	8,541,936	18,659,512
Net cash provided by operating activities	<u>5,689,322</u>	<u>9,910,029</u>

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31, 2021 and 2020

	2021	2020
CASH FLOWS FROM INVESTING ACTIVITIES		
Cash paid to purchase property and equipment	(38,963)	(72,210)
Cash paid to purchase investments	(1,243,312)	(28,145,340)
Cash received from sale of property	2,270,611	--
Cash received from sale of investments	909,586	11,784,496
Change in balance of cash and money market funds held for long-term investment purposes	(8,829,641)	6,002,147
Investment in programmatic loans	(73,217)	--
Net cash used by investing activities	(7,004,936)	(10,430,907)
CASH FLOWS FROM FINANCING ACTIVITIES		
Contributions restricted for endowments	3,337,838	7,178,327
Proceeds from refundable advance	--	411,402
Net cash provided by financing activities	3,337,838	7,589,729
Net increase in cash and cash equivalents	2,022,224	7,068,851
Cash and Cash Equivalents, beginning	19,160,061	12,091,210
Cash and Cash Equivalents, ending	\$ 21,182,285	\$ 19,160,061
SUPPLEMENTAL DISCLOSURES		
Noncash transactions:		
Acquisition of property and equipment	\$ 38,963	\$ 1,909,710
Contributed property held for sale	--	(1,837,500)
Cash paid for property and equipment	\$ 38,963	\$ 72,210

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Community Foundation for Monterey County (the Foundation) is a California nonprofit organization that administers 637 funds for philanthropic purposes. The Foundation was organized to receive gifts and bequests from individuals, foundations, private and public corporations and to make grants to projects benefiting Monterey County.

Basis of accounting and presentation: The consolidated financial statements have been prepared on the accrual basis of accounting, under which revenues are recognized when they are earned and expenses are recognized when the related liability is incurred.

Description of net assets: The Foundation reports information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Foundation's management and the board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the consolidated statements of activities.

Use of estimates: Preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of any contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Principles of consolidation: These financial statements consolidate the statements of Community Foundation for Monterey County Real Estate #1 LLC, which is wholly-owned by the Foundation. All significant intercompany accounts and transactions have been eliminated in consolidation.

Cash and cash equivalents: Cash and cash equivalents include all cash balances and highly liquid investments with original maturities of three months or less at acquisition which are not managed as part of long-term investment strategies and are not legally restricted. As of December 31, 2021 and 2020, the Foundation held \$8,319,951 and \$7,345,834, respectively, in cash that is designated primarily for use toward the Monterey County Gives Campaign grant program.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and cash equivalents (continued): Concentrations of market risks exist for cash and cash equivalents. Cash and cash equivalents are held in major financial institutions and in the regular course of business, the Foundation may maintain operating cash balances at a bank in excess of federally insured limits. The Foundation believes it mitigates the risk of concentration by depositing at major financial institutions. The Foundation has not experienced any losses in such accounts.

Contributions receivable: Promises to give and bequests that are expected to be collected within one year are recorded at net realizable value. Promises to give that are expected to be collected in future years are discounted using a rate commensurate with the market risks involved applicable to the years in which the promises were received. As of December 31, 2021 and 2020, all contributions receivable are scheduled to be collected within one year and are recorded at net realizable value. Amortization of these discounts is included in contributions revenue in the accompanying consolidated statements of activities. No amounts have been recorded for uncollectible contributions, as management believes all amounts to be collectible.

Real estate held for sale: Real estate that has been contributed by a donor is recorded at its fair value at the contribution date based on an independent valuation. Due to the inherent uncertainties of the real estate valuation, the appraised values reflected in the accompanying consolidated financial statements may differ significantly from values that would be determined by negotiations between parties in sales transactions, resulting in differences that could be material.

Property and equipment: Property and equipment purchased are recorded at cost and donated property and equipment are recorded at estimated fair value on the date contributed to the Foundation. The cost of property and equipment purchased in excess of \$1,000 is capitalized. Maintenance and repairs which do not extend the useful life of the respective assets are expensed as incurred. Depreciation is provided on the straight-line method over the estimated useful lives of the assets of five to thirty-nine years.

Assets donated with explicit restrictions regarding their use and contributions of cash that are restricted to property and equipment purchases are reported as restricted support. Absent donor stipulations regarding how long those donated assets are to be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired assets are placed in their specified service, at which time the net assets with donor restrictions are reclassified as net assets without donor restrictions.

Investments: Alternative investments are carried at fair value based on net asset value per share as a practical expedient. All fixed income and equity securities with readily determinable fair values are carried at fair value based on quoted market prices. Gains and losses that result from market fluctuations are recognized in the period such fluctuations occur. Realized gains or losses resulting from sales or maturities are calculated on a cost basis. Dividend and interest income are accrued when earned.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments (continued): To address market risk of investments, the Foundation maintains a formal investment policy that sets out performance criteria and investment guidelines. The Foundation has custody agreements with selected banks which process disbursements at the direction of authorized staff.

Charitable gift annuities: Charitable gift annuities require periodic payment of a fixed sum to designated beneficiaries and are terminated upon the death of the designated beneficiaries. Upon termination, the remaining assets of the annuity are then available for use by the Foundation in accordance with the donors' intent. The Foundation recognizes assets and donor restricted contribution revenue for its charitable gift annuities at the date the agreements are established, net of the liability recorded for the present value of the estimated future payments to be made to the donors and other beneficiaries based upon their life expectancies using IRS mortality tables and the appropriate discount rates. The carrying value of the assets is adjusted to fair value at the end of the year. Subsequent changes to the fair value of the assets and liabilities are reflected in the consolidated statements of activities and changes in net assets as a change in value of split-interest agreements.

Beneficial interest in remainder trusts administered by other trustees: The Foundation is a remainder beneficiary in various trusts administered by other trustees. A receivable is recorded at the present value of the amount held by the trustee that is due to the Foundation, which is calculated using the life expectancy of the income beneficiaries. The Foundation uses a discount rate commensurate with the risks involved to discount the contribution receivable. Valuations are reviewed annually by management by updating life expectancy of the income beneficiary, discount rates and the fair value of the underlying investments. The discount rates used for the years ended December 31, 2021 and 2020 were 1.6% and 0.6%, respectively. Subsequent changes to the fair value of the assets and liabilities are reflected in the consolidated statements of activities and changes in net assets as a change in value of split-interest agreements.

Charitable remainder trusts: The Foundation has been designated as the trustee for several irrevocable charitable remainder trusts. The trust agreements generally require the Foundation to make annual payments to the trust beneficiaries based on stipulated payment rates ranging from 5% to 10%, applied to the fair value of the trust assets, as determined annually. Upon the death of the beneficiaries, or other termination of the trusts as may be defined in the individual agreements, the remaining trust assets will be distributed by the Foundation to itself and to other beneficiaries, as stipulated in the trust agreements.

The Foundation records the assets held in these trusts at their fair value based on quoted market values. A corresponding liability, liabilities under charitable remainder trusts, has been recorded to reflect the present value of required lifetime payments and remaining obligation to the named beneficiaries using discount rates commensurate with the risks involved, which were in existence at the date of gift, ranging from 1.6% to 7.4% for the year ended December 31, 2021 and 1.6% to 8.2% for the year ended December 31, 2020. Valuations are calculated annually by management by updating life expectancy of the income beneficiaries and investment values.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Charitable remainder trusts (continued): Liabilities under split-interest agreements represent the present value of the investments held in charitable remainder trusts owed to outside remainder beneficiaries at the settlement of the trust. These liabilities are calculated as a percentage of the present value of the investments held in charitable remainder trusts.

The difference between the fair value of the assets received and liabilities under charitable remainder trusts and under split-interest agreements is recognized as contribution revenue in the year the agreement is signed. Realized and unrealized gains and losses, interest and dividend income from the investments and changes in actuarial assumptions and accretions of the liabilities are recorded as changes to split-interest agreements in the accompanying consolidated statements of financial position.

Funds held for others: The Foundation accepts funds from unrelated nonprofit organizations which desire to have the Foundation provide efficient investment management, programmatic expertise and technical assistance. A liability is recorded at the readily determinable estimated fair value of assets deposited with the Foundation by nonprofit organizations. The Foundation refers to such funds as restricted purpose, designated and stewardship funds. In addition, related amounts received or distributed, investment income or loss and expenses are presented separately on the accompanying consolidated statement of activities. Restricted purpose and designated funds provide a permanent stream of operating income for agencies that donors wish to support over time. Stewardship funds are similar to restricted purpose and designated funds; however, the agency has the option of withdrawing a portion of its fund's principal at any time upon written request by the Board of Directors of the nonprofit agency and evidence of a board vote authorizing the distribution.

Financial instruments: Financial instruments included in the Foundation's consolidated statements of financial position include cash and cash equivalents, contributions receivable, prepaid expenses, investments, programmatic loans receivable, charitable gift annuities, beneficial interest in remainder trusts administered by other trustees, investments held in charitable remainder trusts, accounts payable and accrued expenses, grants payable, deferred revenue, liabilities under charitable gift annuities, liabilities under charitable remainder trusts, liabilities under split-interest agreements and funds held for others.

For cash and cash equivalents, contributions receivable, prepaid expenses, programmatic loans receivable, accounts payable and accrued expenses, grants payable, deferred revenue and funds held for others, the carrying value approximates fair value.

Investments, charitable gift annuities, beneficial interest in remainder trusts administered by other trustees, investments held in charitable remainder trusts, liabilities under charitable gift annuities, liabilities under charitable remainder trusts and liabilities under split-interest agreements are reflected in the accompanying consolidated statements of financial position at their estimated fair values using methodologies described below.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fair value measurements: Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining fair value, the Foundation considers the principal or most advantageous market in which it would transact and considers assumptions that market participants would use when pricing the asset or liability.

The three-level hierarchy for fair value measurements is defined as follows:

Level 1: Valuation is based on observable inputs using quoted prices in active markets for identical assets or liabilities that are accessible at the measurement date.

Level 2: Valuation is based on inputs from sources other than quoted prices in active markets that are either directly or indirectly observable as of the reporting date. This may include quoted prices for similar assets in an active market, quoted prices for similar assets in a market that is not active or valuation methods using models, interest rates and yield curves as observable inputs.

Level 3: Valuation is based on unobservable inputs for the assets, reflecting the Foundation's consideration about the assumptions that a market participant would use in pricing the asset or liability, to the extent that observable inputs (Levels 1 and 2) are not available. Level 3 assets and liabilities include situations where there is little or no market activity for the asset or liabilities, and significant management judgment or estimates are required.

Investments are classified as Level 1, Level 2 or Level 3, depending on the nature of the composition. Beneficial interest in remainder trusts administered by other trustees, liabilities under charitable gift annuities, liabilities under charitable remainder trusts and liabilities under split-interest agreements are measured on a recurring basis and are classified as Level 3 since observable inputs are minimal.

While the Foundation believes its valuation methods are appropriate and consistent with those used by other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at reporting date. Those estimated values may differ significantly from the values that would have been used had a readily available market for such assets and liabilities existed, or had such assets and liabilities been liquidated, and these differences could be material to the consolidated financial statements.

Major contributions: During 2021, one donor contributed an amount representing 14% of total 2021 contribution revenue. During 2020, two donors contributed an amount representing 29% of total 2020 contribution revenue.

Revenue recognition: Contributions received are recognized as revenue when received or unconditionally promised. Contributions of assets other than cash are recorded at their estimated fair values. Contributions of public stock are recorded at the high-low average of the quoted price on the date of donation.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Functional expense allocation: Certain categories of expenses are attributable to more than one program or supporting function and are allocated on a reasonable basis that is consistently applied. Operating expenses are allocated based on a time study, with contract services, legal and other fund management expenses allocated to the specific function related to the expense.

Grants expense: Grant expenditures are recognized in the period the grant is approved provided the grant is not subject to significant future conditions. Conditional grants are recognized as grant expense and as a grant payable in the period in which the grantee meets the terms of the conditions. Grants are returned to the Foundation if certain conditions are not met. Returned grants are included in miscellaneous income in the accompanying consolidated statements of activities.

Income tax status: The Foundation is a tax-exempt not-for-profit organization under Section 501(c)(3) of the Internal Revenue Code and Section 23701d of the California Revenue and Taxation Act, and is classified as other than a private foundation.

The Foundation believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the consolidated financial statements.

Upcoming accounting pronouncement: In February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2016-02, Leases (Topic 842), which sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract (i.e. lessees and lessors). The new standard requires lessees to apply a dual approach, classifying leases as either finance or operating leases based on the principle of whether or not the lease is effectively a financed purchase by the lessee. This classification will determine whether lease expense is recognized based on an effective interest method or on a straight-line basis over the term of the lease, respectively. A lessee is also required to record a right-of-use asset and a lease liability for all leases with a term of greater than 12 months regardless of their classification. Leases with a term of 12 months or less will be accounted for similar to existing guidance for operating leases today. The new standard requires lessors to account for leases using an approach that is substantially equivalent to existing guidance for sales-type leases, direct financing leases and operating leases. The new standard is effective for fiscal years beginning after December 15, 2021, including interim periods within those fiscal years. A modified retrospective transition approach is required for lessees for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the consolidated financial statements, with certain practical expedients available. The Foundation is currently evaluating the impact of the pending adoption of the new standard on its consolidated financial statements.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 2. AVAILABILITY AND LIQUIDITY

The Foundation receives significant contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity; the availability of funding for grants from these endowments is based on the annual spending policy. In addition, the Foundation receives support without donor restrictions; in 2021 and 2020 such support was represented by approximately 90% and 77%, respectively, of non-endowed grants and contributions to fund operating needs, with the remainder funded by investment income without donor restrictions and management fees.

The Foundation considers investment income without donor restrictions, appropriated earnings from donor-restricted endowments, contributions without donor restrictions and contributions with donor restrictions for use in current programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. General expenditures include administrative and general expenses, development and fund management expenses, and grant commitments expected to be paid in the subsequent year. Annual operations are defined as activities occurring during the Foundation's fiscal year.

The Foundation manages its cash available to meet general expenditures following three guiding principles:

- Operating within a prudent range of financial soundness and stability,
- Maintaining adequate liquid assets, and
- Maintaining sufficient reserves to provide reasonable assurance that long term grant commitments and obligations under endowments with donor restrictions and quasi-endowments that support mission fulfillment will continue to be met, ensuring the sustainability of the Foundation.

The Foundation strives to maintain financial assets available to meet general expenditures at a level that represents 100% of annual expenses for administrative, general, and development expenses, plus an amount that represents the next expected payment for grant commitments.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 2. AVAILABILITY AND LIQUIDITY (Continued)

The table below presents financial assets available for general expenditures within one year at December 31:

	2021	2020
Financial assets at year end:		
Cash and cash equivalents	\$ 21,182,285	\$ 19,160,061
Contributions receivable	444,672	283,909
Investments	332,662,741	293,117,938
Programmatic loans receivable	1,823,217	1,750,000
Charitable gift annuities	4,590,276	4,380,833
Investments held in charitable remainder trusts	22,099,313	24,364,029
Total financial assets	382,802,504	343,056,770
Less amounts not available to be used within one year:		
Investments in non-liquid securities	9,953,299	9,287,312
Investments held in charitable gift annuities	4,590,276	4,380,833
Investments held in charitable remainder trusts	22,099,313	24,364,029
Programmatic loans receivable - due after one year	1,823,217	1,750,000
Portion of donor-restricted endowment to be retained in perpetuity	162,852,385	150,493,741
Financial assets not available to be used within one year	201,318,490	190,275,915
Financial assets available to meet general expenditures within one year	<u>\$ 181,484,014</u>	<u>\$ 152,780,855</u>

NOTE 3. PROGRAMMATIC LOANS RECEIVABLE

During the year ended December 31, 2019, the Foundation invested in two community impact loans totaling \$1,750,000. During the year ended December 31, 2021, the Foundation invested in one community impact loan totaling \$73,217. The loans require interest only payments over the term of the loans, with the principal due upon maturity. The loans bear interest at 2.5% and mature on various dates between 2023 and 2026. Interest income on the loans is recognized over the term of the loans and is calculated using the simple-interest method on principal amounts outstanding. During the years ended December 31, 2021 and 2020, interest income of \$24,998 and \$57,237 was recognized and received, respectively.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 4. PROPERTY AND EQUIPMENT, NET

Property and equipment, net consists of the following at December 31:

	2021	2020
Land	\$ 461,627	\$ 461,627
Building	1,083,488	1,083,488
Building and leasehold improvements	775,841	775,841
Furniture and equipment	291,674	287,323
	2,612,630	2,608,279
Less accumulated depreciation	(773,330)	(740,629)
	1,839,300	1,867,650
Property held for sale	--	1,837,500
	<u>\$ 1,839,300</u>	<u>\$ 3,705,150</u>

Depreciation expense totaled \$67,313 and \$72,301 for the years ended December 31, 2021 and 2020, respectively.

NOTE 5. INVESTMENTS AND FAIR VALUE DISCLOSURES

The following table presents the fair value measurements of investments on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy:

2021	Total	Level 1	Level 2	Level 3
Mutual funds	\$ 210,435,600	\$ 210,435,600	\$ --	\$ --
Fixed income securities	85,762,129	85,762,129	--	--
Alternative investments	11,721,258	11,721,258	--	--
Cash and money market funds	14,790,455	14,790,455	--	--
Total recurring fair value measurements	322,709,442	<u>\$ 322,709,442</u>	<u>\$ --</u>	<u>\$ --</u>
Alternative investments measured at net asset value	<u>9,953,299</u>			
Total investments	<u>\$ 332,662,741</u>			

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 5. INVESTMENTS AND FAIR VALUE DISCLOSURES (Continued)

2020	Total	Level 1	Level 2	Level 3
Mutual funds	\$ 184,867,766	\$ 184,867,766	\$ --	\$ --
Fixed income securities	81,536,159	81,536,159	--	--
Alternative investments	8,540,595	8,540,595	--	--
Cash and money market funds	8,886,106	8,886,106	--	--
Total recurring fair value measurements	283,830,626	<u>\$ 283,830,626</u>	<u>\$ --</u>	<u>\$ --</u>
Alternative investments measured at net asset value	<u>9,287,312</u>			
Total investments	<u>\$ 293,117,938</u>			

Investments include certain reserved balances required to be kept in separate investment accounts or to be used for specific purposes as designated by donors.

Alternative investments measured at net asset value: The Foundation holds an investment in a core real estate fund. The ASB Allegiance Real Estate Fund (ASB), is stated at fair value as estimated in a privately traded market. The fair value of the Foundation's interest, or units, in ASB is determined based upon the most recent net asset value information provided by ASB. ASB is a real estate private equity investment vehicle that invests in office, multifamily, retail and industrial properties in major urban markets in the United States. ASB's real estate investment values are estimated based on appraisals prepared externally by independent real estate appraisers, as well as income, cost, and sales comparisons. While this investment may create indirect exposure to the Foundation, the Foundation's risk is limited to its capital balance in its investment. The sale, exchange, assign, transfer, convey, pledge, grant a security interest in or otherwise dispose of any or all of the Foundation's interest in ASB requires written consent at the sole discretion of the Member Manager.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 5. INVESTMENTS AND FAIR VALUE DISCLOSURES (Continued)

Net investment income: Net investment income consists of the following at December 31:

	2021	2020
Interest and dividend income	\$ 13,163,347	\$ 7,170,447
Realized gains (losses), net	343,490	(5,524,206)
Unrealized gains, net	26,083,358	31,943,272
Change in value of split-interest agreements	3,618,086	4,220,109
Net investment income before external investment fees	43,208,281	37,809,622
External investment fees	(147,380)	(219,530)
Net investment income	<u>\$ 43,060,901</u>	<u>\$ 37,590,092</u>

NOTE 6. CHARITABLE GIFT ANNUITIES AND FAIR VALUE DISCLOSURES

The following table presents the fair value measurements of charitable gift annuities on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy:

2021	Level 1	Level 2	Level 3	Total
Investments held in charitable gift annuities	<u>\$ 4,590,276</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ 4,590,276</u>
Liabilities under charitable gift annuities	<u>\$ --</u>	<u>\$ --</u>	<u>\$ 2,130,575</u>	<u>\$ 2,130,575</u>
2020	Level 1	Level 2	Level 3	Total
Investments held in charitable gift annuities	<u>\$ 4,380,833</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ 4,380,833</u>
Liabilities under charitable gift annuities	<u>\$ --</u>	<u>\$ --</u>	<u>\$ 2,200,563</u>	<u>\$ 2,200,563</u>

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 6. CHARITABLE GIFT ANNUITIES AND FAIR VALUE DISCLOSURES (Continued)

The following table provides a roll forward of the liabilities listed above measured at fair value using significant unobservable inputs (Level 3) during the periods ended December 31:

Liabilities under charitable gift annuities	2021	2020
Beginning balance	\$ 2,200,563	\$ 2,277,019
Additions	66,213	37,171
Terminations	(54,879)	(7,260)
Payments to income beneficiaries	(191,177)	(190,513)
Increase in value of liabilities under charitable gift annuities	109,855	84,146
Ending balance	<u>\$ 2,130,575</u>	<u>\$ 2,200,563</u>

NOTE 7. BENEFICIAL INTEREST IN REMAINDER TRUSTS ADMINISTERED BY OTHER TRUSTEES AND FAIR VALUE DISCLOSURES

The following table presents the fair value measurements of beneficial interest in remainder trusts administered by other trustees on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy:

	2021 (Level 3)	2020 (Level 3)
Beneficial interest in remainder trusts administered by other trustees	<u>\$ 978,035</u>	<u>\$ 889,929</u>

The following table provides a roll forward of the assets listed above measured at fair value using significant unobservable inputs (Level 3) during the periods ended December 31:

	2021	2020
Beginning balance	\$ 889,929	\$ 844,404
Increase due to change in market values and actuarial life expectancy	88,106	45,525
Ending balance	<u>\$ 978,035</u>	<u>\$ 889,929</u>

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 8. CHARITABLE REMAINDER TRUSTS AND FAIR VALUE DISCLOSURES

Investments held in charitable remainder trusts consist of the following at December 31:

	2021	2020
Marketable securities - equities	\$ 13,977,925	\$ 15,008,265
Marketable securities - debt	7,565,934	8,372,532
Money market funds and cash	555,454	983,232
	<u>\$ 22,099,313</u>	<u>\$ 24,364,029</u>

The following tables present the fair value of investments held in charitable remainder trusts on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy.

2021	Level 1	Level 2	Level 3	Total
Investments held in charitable remainder trusts	\$ 22,099,313	\$ --	\$ --	<u>\$ 22,099,313</u>
Liabilities under charitable remainder trusts	\$ --	\$ --	\$ 8,813,418	<u>\$ 8,813,418</u>
Liabilities under split-interest agreements	\$ --	\$ --	\$ 4,401,408	<u>\$ 4,401,408</u>
2020	Level 1	Level 2	Level 3	Total
Investments held in charitable remainder trusts	\$ 24,364,029	\$ --	\$ --	<u>\$ 24,364,029</u>
Liabilities under charitable remainder trusts	\$ --	\$ --	\$ 9,764,187	<u>\$ 9,764,187</u>
Liabilities under split-interest agreements	\$ --	\$ --	\$ 5,373,067	<u>\$ 5,373,067</u>

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 8. CHARITABLE REMAINDER TRUSTS AND FAIR VALUE DISCLOSURES (Continued)

The following tables provide a roll forward of the liabilities listed above measured at fair value using significant unobservable inputs (Level 3) during the periods ended December 31:

Liabilities under charitable remainder trusts	2021	2020
Beginning balance	\$ 9,764,187	\$ 11,807,128
Contribution to trust at present value	57,529	59,547
Termination of trust	(589,964)	(1,375,709)
Decrease in value due to change in market value and actuarial value of assets	(418,334)	(726,779)
Ending balance	<u>\$ 8,813,418</u>	<u>\$ 9,764,187</u>

Liabilities under split-interest agreements	2021	2020
Beginning balance	\$ 5,373,067	\$ 7,751,588
Additions	46,853	45,747
Termination of trust	(1,536,868)	(2,415,588)
Increase (decrease) due to change in value of liabilities under charitable remainder trusts	518,356	(8,680)
Ending balance	<u>\$ 4,401,408</u>	<u>\$ 5,373,067</u>

NOTE 9. GRANTS PAYABLE

As of December 31, 2021, the balance included in grants payable is expected to be paid as follows:

2022	\$ 1,887,614
2023	116,000
2024	35,000
	<u>\$ 2,038,614</u>

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 10. FUNDS HELD FOR OTHERS

At December 31, 2021 and 2020, the Foundation held 133 and 123 nonprofit funds for others, respectively, with balances as follows:

	2021	2020
Stewardship funds	\$ 56,449,929	\$ 48,980,877
Agency designated funds	8,371,490	7,298,606
	<u>\$ 64,821,419</u>	<u>\$ 56,279,483</u>

The following table summarizes the activity in these funds for the years ended December 31:

	2021	2020
Beginning balance	\$ 56,279,483	\$ 37,619,971
Amounts raised in contributions or transferred in	4,204,730	15,254,781
Dividend and interest income	2,195,499	1,363,928
Net realized and unrealized gains	4,611,206	5,534,540
Fees	(425,532)	(395,891)
Grants	<u>(2,043,967)</u>	<u>(3,097,846)</u>
Ending balance	<u>\$ 64,821,419</u>	<u>\$ 56,279,483</u>

NOTE 11. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions, as of December 31, consist of the following:

	2021	2020
Endowment funds	\$ 209,093,034	\$ 187,812,660
Investments held in charitable remainder trusts	22,099,313	24,364,029
Charitable gift annuities	4,590,276	4,380,833
Bequests receivable and future pledges	--	13,385
Beneficial interest in remainder trusts administered by other trustees	978,035	889,929
Liabilities under charitable gift annuities	(2,130,575)	(2,200,563)
Liabilities under charitable remainder trusts	(8,813,418)	(9,764,187)
Liabilities under split-interest agreements	<u>(4,401,408)</u>	<u>(5,373,067)</u>
Ending balance	<u>\$ 221,415,257</u>	<u>\$ 200,123,019</u>

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 12. ENDOWMENT DISCLOSURES

As of December 31, 2021 and 2020, the Foundation's endowment funds are comprised of 280 and 268 individual funds, respectively, established for a variety of purposes. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of relevant law: The Board of Directors of the Foundation has interpreted the Uniform Prudent Management and Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the perpetual endowment, (b) the original value of subsequent gifts to the perpetual endowment and (c) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Foundation, and (7) the Foundation's investment policies.

Endowment investment policy: The Foundation has adopted investment and spending policies for endowment assets that attempt to achieve a growth in principal that will support a rise in charitable distributions that keep pace with inflation, avoid a high degree of risk and ensure endowment funds will operate in perpetuity. Endowment assets include those assets that the Foundation must hold in perpetuity. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that attempts to achieve an average annual total return equal to or greater than the policy index. The investments are diversified based upon a target portfolio mix approved and adjusted from time to time by the Foundation's Investment Committee which will assist in achieving operating goals while minimizing exposure to risk. The portfolio mix is reviewed not less than quarterly and performance is measured against relevant indices.

To satisfy its long-term return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Endowment spending policy: For the years ended December 31, 2021 and 2020, The Foundation distributed a payout of 4.25%, of the trailing 12 quarters' balance for all funds with a balance that is equal to or greater than their historic balance, and 3% of the trailing 12 quarters for all funds with a balance that is less than their historic balance.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
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NOTE 12. ENDOWMENT DISCLOSURES (Continued)

Funds with deficiencies: From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level required by the donor or law, or the historical value of endowment gifts as a result of unfavorable market fluctuations. As of December 31, 2021, funds with original gift values of \$193,950, fair values of \$102,887, and deficiencies of \$91,063 were reported in net assets with donor restrictions. As of December 31, 2020, funds with original gift values of \$142,963, fair values of \$48,135, and deficiencies of \$94,828 were reported in net assets with donor restrictions.

During the years ended December 31, 2021 and 2020, endowment net asset activity was as follows:

	With Donor Restrictions
Endowment net assets, December 31, 2019	\$ 161,596,558
Investment income (dividends and interest)	4,599,398
Net realized and unrealized gains	16,325,576
Total investment income	20,924,974
Contributions	7,285,754
Appropriated for spending	(5,532,102)
Administration fees	(2,241,956)
Net endowment activity	20,436,670
Transfers of income to (from) endowment, net	5,779,432
Endowment net assets, December 31, 2020	187,812,660
Investment income (dividends and interest)	7,320,318
Net realized and unrealized gains	16,875,773
Total investment income	24,196,091
Contributions	3,729,893
Gain on property held for sale	448,611
Miscellaneous income	93,307
Appropriated for spending	(6,446,027)
Administration fees	(2,723,172)
Net endowment activity	19,298,703
Transfers of income to (from) endowment, net	1,981,671
Endowment net assets, December 31, 2021	\$ 209,093,034

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
December 31, 2021 and 2020

NOTE 13. MANAGEMENT FEES

The Foundation assesses a 0.5% to 2.00% annual management fee, depending on the size and type of fund, to each fund held within the Foundation.

In addition, the Foundation receives fees for the administration of charitable remainder trusts. The amount charged is two-tenths of one percent of the value of the trust assets, payable quarterly. These fees amounted to \$46,465 and \$47,083 for 2021 and 2020, respectively.

NOTE 14. RETIREMENT PLAN

The Foundation maintains a 403(b) plan covering all employees. Eligible employees may make voluntary contributions subject to certain limits. The plan provides for a discretionary contribution from the Foundation which is determined each year by the Board of Directors. Participants are eligible for the Foundation contribution when hired and have a six month vesting period. Contributions by the Foundation charged to expense were \$123,204 and \$106,506 in 2021 and 2020, respectively.

NOTE 15. LEASE

The Foundation leases office space in Salinas, California under a non-cancelable operating lease that expires July 2024 and requires monthly payments of \$3,289, which escalates 3% annually in August. Rent expense amounted to \$33,949 and \$50,407 for the years ended December 31, 2021 and 2020, respectively.

NOTE 16. INTERFUND BORROWING

In December 2011, the Foundation purchased the building they were renting in Monterey, California. The total purchase price for the building and land was \$1,545,115. The Foundation paid for the purchase using operating funds borrowed from their general endowment. The operating fund is paying the general endowment back on a monthly basis over 231 months, at an interest rate equal to 4% per annum. Monthly payments started at \$7,500 and increase by 3% annually each January.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
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NOTE 16. INTERFUND BORROWING (Continued)

Future commitments for the operating fund repaying the general endowment as of December 31, 2021 are as follows:

2022	\$ 120,984
2023	124,620
2024	128,364
2025	132,216
2026	136,188
Thereafter	<u>625,486</u>
	1,267,858
Amount representing interest	<u>(218,282)</u>
	<u>\$ 1,049,576</u>

NOTE 17. RELATED PARTY TRANSACTIONS

Approximately \$147,204 and \$427,261 in donations were received from members of the Board of Directors during the years ended December 31, 2021 and 2020, respectively.

NOTE 18. PAYROLL PROTECTION PROGRAM

The Foundation received \$411,402 in Payroll Protection Program (PPP) funding on April 21, 2020. The terms of the funding agreement indicate that the Foundation must utilize the proceeds to fund/offset qualifying expenses over a twenty-four-week period.

The terms of the agreement specify that the Foundation must repay the principal of the loan back plus interest, which accrues at 1% semi-annually and matures in two years. The loan may be forgiven if the Foundation fulfills the agreed to terms. The Foundation recognized this funding as a refundable advance as of the year ended December 31, 2020. During the year ended December 31, 2021, the loan was formally forgiven by the U.S. Small Business Administration (SBA) and recognized as contribution revenue in the consolidated statement of activities.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY

Notes to Consolidated Financial Statements
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NOTE 19. KING FOUNDATION

In 2011, the Foundation (CFMC) was named successor owner of assets held by the Dan and Lillian King Foundation, which was created through Mrs. King's estate. Mrs. King's written intent was to have the King Foundation's assets transfer to CFMC once the initially named chair was no longer serving. In 2013, the King Foundation's Board disputed this interpretation, and hired counsel to defend their position. On September 14, 2016, a judge ruled in favor of CFMC, which the King Foundation appealed. On November 8, 2017, CFMC and the Dan and Lillian King Foundation entered into a settlement agreement. Through the settlement agreement, the King Foundation dropped its appeal, and agreed that CFMC is the successor owner of the assets once the founding chair of the board of the King Foundation ceases to serve in this position.

NOTE 20. SUBSEQUENT EVENTS

Management has evaluated its December 31, 2021 and 2020 consolidated financial statements for subsequent events through April 26, 2022, the date of issuance of the consolidated financial statements. The Foundation is not aware of any subsequent events that would require recognition or disclosure in the consolidated financial statements.