

Consolidated Financial Statements With Independent Auditors' Report

December 31, 2018 and 2017

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors Community Foundation for Monterey County Monterey, California

We have audited the accompanying consolidated financial statements of Community Foundation for Monterey County (a nonprofit organization), which comprise the consolidated statements of financial position as of December 31, 2018 and 2017, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Community Foundation for Monterey County as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Hutchinson and Bloodgood UP

April 23, 2019

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION December 31, 2018 and 2017

ASSETS		2018		2017
	\$	12 211 020	\$	10 044 209
Cash and cash equivalents Contributions receivable	Ş	13,311,928 2,356,063	Ş	10,944,308
Prepaid expenses		2,336,083 29,040		22,043,668 31,016
		29,040 23,144,247		1,721,524
Property and equipment, net				
Investments		176,734,074		195,888,081
Charitable gift annuities		3,449,120		3,716,462
Beneficial interest in remainder trusts administered by other trustees		2,770,159		3,067,916
Investments held in charitable remainder trusts		25,907,734		28,713,398
Total assets	\$	247,702,365	\$	266,126,373
LIABILITIES AND NET ASSETS				
Accounts payable and accrued expenses	\$	122,078	\$	114,551
Grants payable		1,608,322		1,595,429
Deferred revenue		14,690		
Liabilities under charitable gift annuities		2,190,393		2,239,453
Liabilities under charitable remainder trusts		10,971,695		12,257,126
Liabilities under split-interest agreements		6,955,452		7,777,824
Funds held for others		27,468,477		28,321,743
Total liabilities		49,331,107		52,306,126
COMMITMENTS (NOTE 15)				
NET ASSETS				
Without donor restrictions		44,106,196		43,004,346
With donor restrictions		154,265,062		170,815,901
Total net assets		198,371,258		213,820,247
	\$	247,702,365	\$	266,126,373

CONSOLIDATED STATEMENT OF ACTIVITIES

Year Ended December 31, 2018

Restrictions Restrictions SUPPORT AND REVENUE	Total
SUPPORT AND REVENUE	
Support:	
Contributions \$ 14,841,748 \$ 5,743,423 \$	20,585,171
Amounts received on behalf of others(1,177,127)(2,117,136)	(3,294,263)
Total support 13,664,621 3,626,287	17,290,908
Revenue:	
Management fees, net of expenses 320,925	320,925
Miscellaneous income 165,143	165,143
Net investment loss (2,071,393) (9,802,736)	(11,874,129)
Net investment loss allocated to funds	
held for others 1,491,192	1,491,192
Loss on contribution (1,722,391)	(1,722,391)
Net assets released from restrictions10,143,191(10,143,191)	
Total revenue 8,557,866 (20,177,126)	(11,619,260)
Total support and revenue 22,222,487 (16,550,839)	5,671,648
EXPENSES	
Program services:	
Grants awarded 18,634,172	18,634,172
Amounts distributed on behalf of others (1,177,127)	(1,177,127)
Net grants awarded 17,457,045	17,457,045
Special programs 473,749	473,749
Grant making 1,104,633	1,104,633
Philanthropic services 459,522	459,522
Support services:	
Administration 1,146,759	1,146,759
Development 326,063	326,063
Fund management 152,866	152,866
Total program and support services21,120,637	21,120,637
Increase (decrease) in net assets 1,101,850 (16,550,839)	(15,448,989)
Net Assets, beginning 43,004,346 170,815,901	213,820,247
Net Assets, ending \$ 44,106,196 \$ 154,265,062 \$	198,371,258

CONSOLIDATED STATEMENT OF ACTIVITIES

Year Ended December 31, 2017

Restrictions Restrictions Total SUPPORT AND REVENUE Total Support: Contributions \$ 15,053,502 \$ 33,101,628 \$ 48,155,130 Amounts received on behalf of others (1,366,592) (5,903,565) (7,270,157) Total support 13,686,910 27,198,063 40,884,973 Revenue: - 90,230 - 90,230 Miscellaneous income 90,230 - 90,230 - 90,230 Retail income - 11,100 11,100 11,100 Gain from sale of property 233 269,268 269,501 Net investment income allocated to funds - - (3,443,295) (3,443,295) Net asets released from restrictions 10,910,224 (10,910,224) - - Total revenue 14,832,219 9,234,534 24,066,753 Total revenue 16,712,903 - 16,712,903 Amounts distributed on behalf of others (1,366,592) - (1,366,592) Program services: <th></th> <th>Wi</th> <th colspan="2">Without Donor</th> <th>Nith Donor</th> <th></th> <th></th>		Wi	Without Donor		Nith Donor		
Support: Contributions \$ 15,053,502 \$ 33,101,628 \$ 48,155,130 Amounts received on behalf of others (1,366,592) (5,903,565) (7,270,157) Total support 13,686,910 27,198,063 40,884,973 Revenue: - 275,773 - 275,773 Miscellaneous income 90,230 - 90,230 Rental income - 11,100 11,100 Gain from sale of property 233 269,268 269,501 Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds - (1,0,910,224) Total revenue 14,822,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES - (1,366,592) - (1,366,592) Net grants awarded 15,346,311 - 15,346,311 Special programs 474,801 - 474,801 Grant making 812,573		R	Restrictions		Restrictions		Total
Contributions \$ 15,053,502 \$ 33,101,628 \$ 48,155,130 Amounts received on behalf of others (1,366,592) (5,903,565) (7,270,157) Total support 13,666,910 27,198,063 40,884,973 Revenue: 90,230 - 90,230 Management fees, net of expenses 275,773 - 275,773 Miscellaneous income 90,230 - 90,230 Rental income - 11,100 11,100 Gain from sale of property 233 269,268 269,561 Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds - (1,434,295) (3,443,295) Net assets released from restrictions 10,910,224 - - Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES - (1,366,592) - (1,366,592) Program services: - (1,366,592) - (1,366,592) Grant making 812,573 - 812,573	SUPPORT AND REVENUE						
Amounts received on behalf of others (1,366,592) (5,903,565) (7,270,157) Total support 13,686,910 27,198,063 40,884,973 Revenue:	Support:						
Total support 13,686,910 27,198,063 40,884,973 Revenue:	Contributions	\$	15,053,502	\$	33,101,628	\$	48,155,130
Revenue: 275,773 275,773 Miscellaneous income 90,230 90,230 Rental income 11,100 11,100 Gain from sale of property 233 269,268 269,501 Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds (3,443,295) (3,443,295) Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES (1,366,592) (1,366,592) Net grants awarded 16,712,903 15,346,311 Special programs 474,801 474,801 474,801 Grant making 812,573 812,573 812,573 - 812,573 Philanthropic services 387,517 387,517 - 387,517	Amounts received on behalf of others		(1,366,592)		(5,903,565)		(7,270,157)
Management fees, net of expenses 275,773 275,773 Miscellaneous income 90,230 90,230 Rental income 11,100 11,100 Gain from sale of property 233 269,268 269,501 Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds (1,4,43,295) (3,443,295) Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES (1,366,592) (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 887,517 Support services: 387,517 877,867 Development 323,383 323,383 Fund management	Total support		13,686,910		27,198,063		40,884,973
Miscellaneous income 90,230 90,230 Rental income 11,100 11,100 Gain from sale of property 233 269,268 269,501 Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds (1,443,295) (3,443,295) Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES (1,366,592) (1,366,592) Grants awarded 16,712,903 16,712,903 Amounts distributed on behalf of others (1,366,592) (1,366,592) Net grants awarded 15,346,311 474,801 Grant making 812,573 887,517 Support services 387,517 887,517 Support services 387,517 - 387,517 Support services 37,355 - 37,355 Total	Revenue:						
Rental income - 11,100 11,100 Gain from sale of property 233 269,268 269,501 Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds - (3,443,295) (3,443,295) Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES - (1,366,592) (1,366,592) Net grants awarded 16,712,903 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 387,517 Support services: - 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Net Assets, beginning 32,745,024 134,383,304 167,128,328 </td <td>Management fees, net of expenses</td> <td></td> <td>275,773</td> <td></td> <td></td> <td></td> <td>275,773</td>	Management fees, net of expenses		275,773				275,773
Gain from sale of property 233 269,268 269,501 Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds	Miscellaneous income		90,230				90,230
Net investment income 3,555,759 23,307,685 26,863,444 Net investment income allocated to funds (3,443,295) (3,443,295) Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES (1,366,592) (1,366,592) Net grants awarded 16,712,903 (1,366,592) Net grants awarded 15,346,311	Rental income				11,100		11,100
Net investment income allocated to funds held for others (3,443,295) (3,443,295) Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES (1,366,592) (1,366,592) Amounts distributed on behalf of others (1,366,592) (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 37,355 Administration 877,867 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807	Gain from sale of property		233		269,268		269,501
held for others (3,443,295) (3,443,295) Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES (1,366,592) (1,366,592) Grants awarded 16,712,903 (1,366,592) Amounts distributed on behalf of others (1,366,592) (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 387,517 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 323,383 323,383 Fund management 37,355 37,355 37,355 Total program and support services 18,259,807 18,259,807 18,259,807	Net investment income		3,555,759		23,307,685		26,863,444
Net assets released from restrictions 10,910,224 (10,910,224) Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES 28,519,129 36,432,597 64,951,726 Program services: 16,712,903 11,366,592) Grants awarded 16,712,903 (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 387,517 817,867 Administration 877,867 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 </td <td>Net investment income allocated to funds</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Net investment income allocated to funds						
Total revenue 14,832,219 9,234,534 24,066,753 Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES Program services: 16,712,903 16,712,903 Grants awarded 16,712,903 (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 323,383 323,383 Fund management 37,355 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	held for others				(3,443,295)		(3,443,295)
Total support and revenue 28,519,129 36,432,597 64,951,726 EXPENSES Program services:	Net assets released from restrictions		10,910,224		(10,910,224)		
EXPENSES Program services: Grants awarded 16,712,903 Amounts distributed on behalf of others (1,366,592) Net grants awarded 15,346,311 Special programs 474,801 Grant making 812,573 Philanthropic services 387,517 Support services: 387,517 Administration 877,867 Development 323,383 Fund management 37,355 Total program and support services 18,259,807 Increase in net assets 10,259,322 36,432,597 Vet Assets, beginning 32,745,024 134,383,304	Total revenue		14,832,219		9,234,534		24,066,753
Program services: 16,712,903 16,712,903 Grants awarded 16,712,903 (1,366,592) Amounts distributed on behalf of others (1,366,592) (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Total support and revenue		28,519,129		36,432,597		64,951,726
Grants awarded 16,712,903 16,712,903 Amounts distributed on behalf of others (1,366,592) (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	EXPENSES						
Amounts distributed on behalf of others (1,366,592) (1,366,592) Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 877,867 Administration 877,867 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Program services:						
Net grants awarded 15,346,311 15,346,311 Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 387,7,867 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Grants awarded		16,712,903				16,712,903
Special programs 474,801 474,801 Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 877,867 877,867 Development 873,353 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Amounts distributed on behalf of others		(1,366,592)				(1,366,592)
Grant making 812,573 812,573 Philanthropic services 387,517 387,517 Support services: 877,867 877,867 Development 823,383 323,383 323,383 323,383 323,383 Fund management 37,355 37,355 37,355 37,355 37,355 Total program and support services 18,259,807 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 32,745,024 134,383,304 167,128,328	Net grants awarded		15,346,311				15,346,311
Philanthropic services 387,517 387,517 Support services: 877,867 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Special programs		474,801				474,801
Support services: Administration 877,867 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Grant making		812,573				812,573
Administration 877,867 877,867 Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Philanthropic services		387,517				387,517
Development 323,383 323,383 Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Support services:						
Fund management 37,355 37,355 Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Administration		877,867				877,867
Total program and support services 18,259,807 18,259,807 Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Development		323,383				323,383
Increase in net assets 10,259,322 36,432,597 46,691,919 Net Assets, beginning 32,745,024 134,383,304 167,128,328	Fund management		37,355				37,355
Net Assets, beginning 32,745,024 134,383,304 167,128,328	Total program and support services		18,259,807				18,259,807
	Increase in net assets		10,259,322		36,432,597		46,691,919
Net Assets, ending \$ 43,004,346 \$ 170,815,901 \$ 213,820,247	Net Assets, beginning		32,745,024		134,383,304		167,128,328
	Net Assets, ending	\$	43,004,346	\$	170,815,901	\$	213,820,247

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES Year Ended December 31, 2018

	Program Services					Support Services				
	Grants	Special	Grant	Philanthropic	Total Program			Fund	Total Support	
	Awarded	Programs	Making	Services	Services	Administration	Development	Management	Services	Total
EXPENSES										
Grants awarded	\$ 18,634,172	\$	\$	\$	\$ 18,634,172	\$	\$	\$	\$	\$ 18,634,172
Amounts distributed on										
behalf of others	(1,177,127)				(1,177,127)					(1,177,127)
Net allocations	17,457,045				17,457,045					17,457,045
Advertising and promotion		2,092	15,414	6,594	24,100	13,872	4,152	580	18,604	42,704
Bank charges		13,720	13,694	5,859	33,273	12,325	3,689	515	16,529	49,802
Depreciation		1,180	26,185	11,203	38,568	23,566	7,054	985	31,605	70,173
Donor development		68,804	52,583	21,743	143,130	46,002	18,423	1,913	66,338	209,468
Dues/library		1,689	7,519	3,217	12,425	6,766	2,025	283	9,074	21,499
Insurance		249	5,546	2,373	8,168	4,993	1,493	208	6,694	14,862
Office supplies		398	8,839	3,782	13,019	7,956	2,381	333	10,670	23,689
Other fund management expense		636	271,002	63,126	334,764	155,420	3,804	114,701	273,925	608,689
Payroll taxes and benefits		59,317	122,328	53,059	234,704	150,236	52,415	6,076	208,727	443,431
Printing and postage		7,218	11,993	5,131	24,342	10,794	3,231	451	14,476	38,818
Professional development		3,644	8,915	3,814	16,373	8,025	2,402	335	10,762	27,135
Professional fees		124,843	14,265	43,223	182,331	67,998	6,500	528	75,026	257,357
Property taxes		28	622	266	916	561	168	23	752	1,668
Rent		799	17,730	7,585	26,114	15,958	4,776	667	21,401	47,515
Repairs and maintenance		2,207	48,964	20,948	72,119	44,065	13,190	1,843	59,098	131,217
Salaries and wages		184,197	448,259	194,432	826,888	550,528	192,070	22,267	764,865	1,591,753
Staff expense		1,578	5,246	2,245	9,069	4,721	1,413	197	6,331	15,400
Telephone		298	6,617	2,831	9,746	5,955	1,782	249	7,986	17,732
Utilities		852	18,912	8,091	27,855	17,018	5,095	712	22,825	50,680
	\$ 17,457,045	\$ 473,749	\$ 1,104,633	\$ 459,522	\$ 19,494,949	\$ 1,146,759	\$ 326,063	\$ 152,866	\$ 1,625,688	\$ 21,120,637

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES Year Ended December 31, 2017

	Program Services									
	Grants	Special	Grant		Total Program			Services Fund	Total Support	
	Awarded	Programs	Making	Services	Services	Administration	Development	Management	Services	Total
EXPENSES										
Grants awarded	\$ 16,712,903	\$	\$	\$	\$ 16,712,903	\$	\$	\$	\$	\$ 16,712,903
Amounts distributed on										
behalf of others	(1,366,592)				(1,366,592)					(1,366,592)
Net allocations	15,346,311				15,346,311					15,346,311
Advertising and promotion		3,073	12,013	5,140	20,226	10,812	3,236	452	14,500	34,726
Bank charges		585	12,982	5,554	19,121	11,683	3,497	489	15,669	34,790
Depreciation		1,224	27,167	11,623	40,014	24,449	7,318	1,022	32,789	72,803
Donor development		64,753	42,821	18,320	125,894	39,404	23,329	1,612	64,345	190,239
Dues/library		2,075	7,276	3,113	12,464	6,547	1,960	274	8,781	21,245
Insurance		275	6,099	2,610	8,984	5,489	1,643	229	7,361	16,345
Office supplies		356	7,897	3,379	11,632	7,108	2,127	297	9,532	21,164
Other fund management expense		100,701	15,854	6,345	122,900	12,468	4,185	1,604	18,257	141,157
Payroll taxes and benefits		57,694	119,032	50,173	226,899	134,312	50,838	5,699	190,849	417,748
Printing and postage		8,664	12,519	5,357	26,540	11,268	3,372	471	15,111	41,651
Professional development		417	7,648	3,271	11,336	6,882	2,060	288	9,230	20,566
Professional fees		47,370	15,537	50,515	113,422	32,846	8,135	582	41,563	154,985
Property taxes		27	597	256	880	538	161	22	721	1,601
Rent		778	17,265	7,386	25,429	15,537	4,651	650	20,838	46,267
Repairs and maintenance		1,504	33,382	14,282	49,168	30,043	8,993	1,256	40,292	89,460
Salaries and wages		182,249	444,225	187,247	813,721	501,250	189,727	21,270	712,247	1,525,968
Staff expense		1,910	4,845	2,073	8,828	4,360	1,305	182	5,847	14,675
Telephone		283	6,273	2,684	9,240	5,646	1,690	236	7,572	16,812
Utilities		863	19,141	8,189	28,193	17,225	5,156	720	23,101	51,294
	\$ 15,346,311	\$ 474,801	\$ 812,573	\$ 387,517	\$ 17,021,202	\$ 877,867	\$ 323,383	\$ 37,355	\$ 1,238,605	\$ 18,259,807

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31, 2018 and 2017

RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH FLOWS FROM OPERATING ACTIVITIES	2018	2017
Increase (decrease) in net assets	\$ (15,448,989)	\$ 46,691,919
Adjustments to reconcile increase (decrease) in net assets		
to net cash provided (used) by operating activities:		
Depreciation	70,173	72,803
Net realized and unrealized (gains) losses on investments	16,360,328	(19,641,351)
Gain from sale of property		(269,501)
Contributions of stock	(2,912,295)	(4,473,765)
Contributions restricted for endowments	(1,062,543)	(3,835,437)
Contributions to charitable remainder trusts	(484,998)	(910,583)
Contributions to charitable gift annuities	(26,773)	(1,184,331)
Terminations of charitable gift annuities		42,637
Change in value of split interest agreements	1,725,671	(1,590,298)
(Increase) decrease in:		
Contributions receivable, net	(1,312,395)	(20,400,315)
Prepaid expenses	1,976	1,716
Increase (decrease) in:		
Accounts payable and accrued expenses	7,527	21,741
Grants payable	12,893	(374,351)
Deferred revenue	14,690	(15,055)
Funds held for others	 (853,266)	 7,718,657
Net cash provided (used) by operating activities	 (3,908,001)	 1,854,486

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31, 2018 and 2017

	2018	2017
CASH FLOWS FROM INVESTING ACTIVITIES		
Cash paid to purchase property and equipment	(492,896)	(90,866)
Cash paid to purchase investments	(3,013,423)	(1,022,166)
Cash received from sale of property		1,839,501
Cash received from sale of investments	2,044,839	112,809
Change in balance of cash and money market funds held for		
long-term investment purposes	6,674,558	(6,804,767)
Net cash provided (used) by investing activities	5,213,078	(5,965,489)
CASH FLOWS FROM FINANCING ACTIVITIES		
Contributions restricted for endowments	1,062,543	3,835,437
Net increase (decrease) in cash and cash equivalents	2,367,620	(275,566)
Cash and Cash Equivalents, beginning	10,944,308	11,219,874
Cash and Cash Equivalents, ending	\$ 13,311,928	\$ 10,944,308
SUPPLEMENTAL DISCLOSURES		
Noncash transactions:		
Decrease in contributions receivable	\$ (19,687,605)	\$
Contributed property held for sale	21,000,000	
Net increase in contributions receivable	\$ 1,312,395	\$
Acquisition of property and equipment	\$ 21,492,896	\$
Contributed property held for sale	(21,000,000)	
Cash paid for property and equipment	\$ 492,896	\$

Notes to Consolidated Financial Statements December 31, 2018

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Community Foundation for Monterey County (the Foundation) is a California nonprofit organization that administers 514 funds for philanthropic purposes. The Foundation was organized to receive gifts and bequests from individuals, foundations, private and public corporations and to make grants to projects benefiting Monterey County.

Basis of accounting and presentation: The consolidated financial statements have been prepared on the accrual basis of accounting, under which revenues are recognized when they are earned and expenses are recognized when the related liability is incurred.

Description of net assets: The Foundation reports information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Foundation's management and the board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities.

Use of estimates: Preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of any contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Principles of consolidation: These financial statements consolidate the statements of Community Foundation for Monterey County Real Estate #1 LLC, which is wholly-owned by the Foundation. All significant intercompany accounts and transactions have been eliminated in consolidation.

Cash and cash equivalents: Cash and cash equivalents include all cash balances and highly liquid investments with original maturities of three months or less at acquisition which are not managed as part of long-term investment strategies and are not legally restricted. As of December 31, 2018 and 2017, the Foundation held \$5,361,565 and \$4,805,568, respectively, in cash that is restricted primarily for use toward the Monterey County Gives Campaign grant program.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and cash equivalents (continued): Concentrations of market risks exist for cash and cash equivalents. Cash and cash equivalents are held in major financial institutions and in the regular course of business, the Foundation may maintain operating cash balances at a bank in excess of federally insured limits. The Foundation believes it mitigates the risk of concentration by depositing at major financial institutions. The Foundation has not experienced any losses in such accounts.

Contributions receivable: Promises to give and bequests that are expected to be collected within one year are recorded at net realizable value. Promises to give that are expected to be collected in future years are discounted using a rate commensurate with the market risks involved applicable to the years in which the promises were received. As of December 31, 2018 and 2017, all contributions receivable are scheduled to be collected within one year and are recorded at net realizable value. Amortization of these discounts is included in contributions revenue in the accompanying statements of activities. No amounts have been recorded for uncollectible contributions, as management believes all amounts to be collectible.

Real estate held for sale: Real estate that has been contributed by a donor has been recorded at its fair value at the contribution date based on an independent valuation. Due to the inherent uncertainties of the real estate valuation, the appraised values reflected in the accompanying consolidated financial statements may differ significantly from values that would be determined by negotiations between parties in sales transactions, resulting in differences that could be material.

Property and equipment: Property and equipment purchased are recorded at cost and donated property and equipment are recorded at estimated fair value on the date contributed to the Foundation. The cost of property and equipment purchased in excess of \$1,000 is capitalized. Maintenance and repairs which do not extend the useful life of the respective assets are expensed as incurred. Depreciation is provided on the straight line method over the estimated useful lives of the assets of five to thirty-nine years.

Assets donated with explicit restrictions regarding their use and contributions of cash that are restricted to property and equipment purchases are reported as restricted support. Absent donor stipulations regarding how long those donated assets are to be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired assets are placed in their specified service, at which time the temporarily restricted net assets are reclassified as unrestricted.

Investments: Alternative investments are carried at fair value based on net asset value per share as a practical expedient. All fixed income and equity securities with readily determinable fair values are carried at fair value based on quoted market prices. Gains and losses that result from market fluctuations are recognized in the period such fluctuations occur. Realized gains or losses resulting from sales or maturities are calculated on a cost basis. Dividend and interest income are accrued when earned.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments (continued): To address market risk of investments, the Foundation maintains a formal investment policy that sets out performance criteria and investment guidelines. The Foundation has custody agreements with selected banks which process disbursements at the direction of authorized staff.

Charitable gift annuities: Charitable gift annuities require periodic payment of a fixed sum to designated beneficiaries and are terminated upon the death of the designated beneficiaries. Upon termination, the remaining assets of the annuity are then available for use by the Foundation in accordance with the donors' intent. The Foundation recognizes assets and temporarily restricted contribution revenue for its charitable gift annuities at the date the agreements are established, net of the liability recorded for the present value of the estimated future payments to be made to the donors and other beneficiaries based upon their life expectancies using IRS mortality tables and the appropriate discount rates. The carrying value of the assets is adjusted to fair value at the end of the year. Subsequent changes to the fair value of the assets and liabilities are reflected in the consolidated statements of activities and changes in net assets as a change in value of split-interest agreements.

Beneficial interest in remainder trusts administered by other trustees: The Foundation is a remainder beneficiary in various trusts administered by other trustees. A receivable is recorded at the present value of the amount held by the trustee that is due to the Foundation, which is calculated using the life expectancy of the income beneficiaries. The Foundation uses a discount rate commensurate with the risks involved to discount the contribution receivable. Valuations are reviewed annually by management by updating life expectancy of the income beneficiary, discount rates and the fair value of the underlying investments. The discount rates used for the years ended December 31, 2018 and 2017 were 3.6% and 2.6%, respectively. Subsequent changes to the fair value of the assets and liabilities are reflected in the consolidated statements of activities and changes in net assets as a change in value of split-interest agreements.

Charitable remainder trusts: The Foundation has been designated as the trustee for several irrevocable charitable remainder trusts. The trust agreements generally require the Foundation to make annual payments to the trust beneficiaries based on stipulated payment rates ranging from 5% to 10%, applied to the fair value of the trust assets, as determined annually. Upon the death of the beneficiaries, or other termination of the trusts as may be defined in the individual agreements, the remaining trust assets will be distributed by the Foundation to itself and to other beneficiaries, as stipulated in the trust agreements.

The Foundation records the assets held in these trusts at their fair value based on quoted market values. A corresponding liability, liabilities under charitable remainder trusts, has been recorded to reflect the present value of required lifetime payments and remaining obligation to the named beneficiaries using discount rates commensurate with the risks involved, which were in existence at the date of gift, ranging from 1.4% to 8.2% for each of the years ended December 31, 2018 and 2017. Valuations are calculated annually by management by updating life expectancy of the income beneficiaries and investment values.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Charitable remainder trusts (continued): Liabilities under split-interest agreements represent the present value of the investments held in charitable remainder trusts owed to outside remainder beneficiaries at the settlement of the trust. These liabilities are calculated as a percentage of the present value of the investments held in charitable remainder trusts.

The difference between the fair value of the assets received and liabilities under charitable remainder trusts and under split-interest agreements is recognized as contribution revenue in the year the agreement is signed. Realized and unrealized gains and losses, interest and dividend income from the investments and changes in actuarial assumptions and accretions of the liabilities are recorded as changes to split-interest agreements in the accompanying consolidated statements of financial position.

Funds held for others: The Foundation accepts funds from unrelated nonprofit organizations which desire to have the Foundation provide efficient investment management, programmatic expertise and technical assistance. A liability is recorded at the readily determinable estimated fair value of assets deposited with the Foundation by nonprofit organizations. The Foundation refers to such funds as restricted purpose, designated and stewardship funds. In addition, related amounts received or distributed, investment income or loss and expenses are presented separately on the accompanying consolidated statement of activities. Restricted purpose and designated funds provide a permanent stream of operating income for agencies that donors wish to support over time. Stewardship funds are similar to restricted purpose and designated funds; however, the agency has the option of withdrawing a portion of its fund's principal at any time upon written request by the Board of Directors of the nonprofit agency and evidence of a board vote authorizing the distribution.

Financial instruments: Financial instruments included in the Foundation's consolidated statements of financial position include cash and cash equivalents, contributions receivable, prepaid expenses, investments, charitable gift annuities, beneficial interest in remainder trusts administered by other trustees, investments held in charitable remainder trusts, accounts payable and accrued expenses, grants payable, deferred revenue, liabilities under charitable gift annuities, liabilities under charitable remainder trusts, held for others.

For cash and cash equivalents, contributions receivable, other receivable, prepaid expenses, accounts payable and accrued expenses, grants payable, deferred revenue and funds held for others, the carrying value approximates fair value.

Investments, charitable gift annuities, beneficial interest in remainder trusts administered by other trustees, investments held in charitable remainder trusts, liabilities under charitable gift annuities, liabilities under charitable remainder trusts and liabilities under split-interest agreements are reflected in the accompanying consolidated statements of financial position at their estimated fair values using methodologies described below.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fair value measurements: Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining fair value, the Foundation considers the principal or most advantageous market in which it would transact, and considers assumptions that market participants would use when pricing the asset or liability.

The three-level hierarchy for fair value measurements is defined as follows:

Level 1: Valuation is based on observable inputs using quoted prices in active markets for identical assets or liabilities that are accessible at the measurement date.

Level 2: Valuation is based on inputs from sources other than quoted prices in active markets that are either directly or indirectly observable as of the reporting date. This may include quoted prices for similar assets in an active market, quoted prices for similar assets in a market that is not active or valuation methods using models, interest rates and yield curves as observable inputs.

Level 3: Valuation is based on unobservable inputs for the assets, reflecting the Foundation's consideration about the assumptions that a market participant would use in pricing the asset or liability, to the extent that observable inputs (Levels 1 and 2) are not available. Level 3 assets and liabilities include situations where there is little or no market activity for the asset or liabilities, and significant management judgment or estimates are required.

Investments are classified as Level 1, Level 2 or Level 3, depending on the nature of the composition. Beneficial interest in remainder trusts administered by other trustees, liabilities under charitable gift annuities, liabilities under charitable remainder trusts and liabilities under split-interest agreements are measured on a recurring basis and are classified as Level 3 since observable inputs are minimal.

While the Foundation believes its valuation methods are appropriate and consistent with those used by other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at reporting date. Those estimated values may differ significantly from the values that would have been used had a readily available market for such assets and liabilities existed, or had such assets and liabilities been liquidated, and these differences could be material to the consolidated financial statements.

Major contributions: During 2018, one donor contributed an amount representing 17% of total 2018 contribution revenue. During 2017, one donor contributed an amount representing 51% of total 2017 contribution revenue.

Revenue recognition: Contributions received are recognized as revenue when received or unconditionally promised. Contributions of assets other than cash are recorded at their estimated fair values. Contributions of public stock are recorded at the high-low average of the quoted price on the date of donation.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Functional expense allocation: Certain categories of expenses are attributable to more than one program or supporting function and are allocated on a reasonable basis that is consistently applied. Operating expenses are allocated based on a time study, with contract services, legal and other fund management expenses allocated to the specific function related to the expense.

Grants expense: Grant expenditures are recognized in the period the grant is approved provided the grant is not subject to significant future conditions. Conditional grants are recognized as grant expense and as a grant payable in the period in which the grantee meets the terms of the conditions. Grants are returned to the Foundation if certain conditions are not met. Returned grants are included in miscellaneous income in the accompanying consolidated statements of activities.

Income tax status: The Foundation is a tax-exempt not-for-profit organization under Section 501(c)(3) of the Internal Revenue Code and Section 23701d of the California Revenue and Taxation Act, and is classified as other than a private foundation.

The Foundation believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the financial statements.

Upcoming accounting pronouncement: In February 2016, the Financial Accounting Standards Board (FASB) issued ASU 2016-02, Leases (Topic 842), which sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract (i.e. lessees and lessors). The new standard requires lessees to apply a dual approach, classifying leases as either finance or operating leases based on the principle of whether or not the lease is effectively a financed purchase by the lessee. This classification will determine whether lease expense is recognized based on an effective interest method or on a straight-line basis over the term of the lease, respectively. A lessee is also required to record a right-of-use asset and a lease liability for all leases with a term of greater than 12 months regardless of their classification. Leases with a term of 12 months or less will be accounted for similar to existing guidance for operating leases today. The new standard requires lessors to account for leases using an approach that is substantially equivalent to existing guidance for sales-type leases, direct financing leases and operating leases. The new standard is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. A modified retrospective transition approach is required for lessees for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. The Foundation is currently evaluating the impact of the pending adoption of the new standard on its financial statements.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

New Accounting Pronouncement: On August 18, 2016, FASB issued ASU 2016-14, Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements of Not-for-Profit Entities. The update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The Foundation has adjusted the presentation of these statements accordingly, applying the changes retrospectively to the comparative period presented.

The new standards change the following aspects of the Foundation's financial statements:

- The temporarily restricted and permanently restricted net asset classes have been combined into a single net asset class called net assets with donor restrictions.
- The unrestricted net asset class has been renamed net assets without donor restrictions.
- The financial statements include a new disclosure about liquidity and availability of resources (Note 2).
- A reclassification has been made from net assets without donor restrictions to net assets with donor restrictions for the \$104,178 deficit on the endowment funds as of December 31, 2017, which had funds with original gift values of \$142,963 and fair values of \$44,795, as referred to in Note 12.

The changes have the following effect on net assts as of December 31, 2017:

Net Assets	 As Originally Presented	of	fter Adoption f ASU 2016-14 reclassifications
Unrestricted	\$ 43,164,783	\$	
Temporarily restricted	58,605,031		
Permanently restricted	112,050,433		
Without donor restrictions			43,004,346
With donor restrictions	 		170,815,901
	\$ 213,820,247	\$	213,820,247

Reclassifications: \$104,178 has been reclassified from net assets with donor restrictions to net assets without donor restrictions in the 2017 financial statements, related to implementation of ASU 2016-14. Additionally, \$264,615 has been reclassified from net assets without donor restrictions to net assets with donor restrictions, related to restrictions that have not yet been released. The result of the reclassifications is a net change in net asset classes of \$160,437.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 2. AVAILABILITY AND LIQUIDITY

The Foundation receives significant contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity; the income generated from such endowments is used to fund grants. In addition, the Foundation receives support without donor restrictions; in 2018 such support was represented by approximately 81% of non-endowed grants and contributions to fund operating needs, with the remainder funded by investment income without donor restrictions and management fees.

The Foundation considers investment income without donor restrictions, appropriated earnings from donor-restricted endowments, contributions without donor restrictions and contributions with donor restrictions for use in current programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. General expenditures include administrative and general expenses, development and fund management expenses, and grant commitments expected to be paid in the subsequent year. Annual operations are defined as activities occurring during the Foundation's fiscal year.

The Foundation manages its cash available to meet general expenditures following three guiding principles:

- Operating within a prudent range of financial soundness and stability,
- Maintaining adequate liquid assets, and
- Maintaining sufficient reserves to provide reasonable assurance that long term grant commitments and obligations under endowments with donor restrictions and quasiendowments that support mission fulfillment will continue to be met, ensuring the sustainability of the Foundation.

The Foundation strives to maintain financial assets available to meet general expenditures at a level that represents 100% of annual expenses for administrative, general, and development expenses, plus an amount that represents the next expected payment for grant commitments.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 2. AVAILABILITY AND LIQUIDITY (Continued)

The table below presents financial assets available for general expenditures within one year at December 31, 2018:

Financial assets at year end:	
Cash and cash equivalents	\$ 13,311,928
Contributions receivable	2,356,063
Investments	176,734,074
Charitable gift annuities	3,449,120
Investments held in charitable remainder trusts	25,907,734
Total financial assets	221,758,919
Less amounts not available to be used within one year:	
Investments in non-liquid securities	17,694,281
Investments held in charitable gift annuities	3,449,120
Investments held in charitable remainder trusts	25,907,734
Contributions receivable - due after one year, net	656,365
Portion of donor-restricted endowment	
to be retained in perpetuity	113,186,401
Financial assets not available to be used within one year	160,893,901
Financial assets available to meet general	
expenditures within one year	\$ 60,865,018

Notes to Consolidated Financial Statements December 31, 2018

NOTE 3. CONTRIBUTIONS RECEIVABLE

Contributions receivable consists of the following at December 31:

	 2018	2017
Bequests receivable	\$ 316,588	\$ 21,264,615
Other contributions and pledges receivable	 2,039,475	779,053
	\$ 2,356,063	\$ 22,043,668

NOTE 4. PROPERTY AND EQUIPMENT, NET

Property and equipment, net consists of the following at December 31:

	2018	2017
Land	\$ 461,627	\$ 461,627
Building	1,083,488	1,083,488
Building and leasehold improvements	650,013	481,395
Furniture and equipment	243,385	228,057
Less accumulated depreciation	2,438,513 (603,216)	2,254,567 (533,043)
Property held for sale	1,835,297 21,308,950	1,721,524
	\$ 23,144,247	\$ 1,721,524

Depreciation expense totaled \$70,173 and \$72,803 for the years ended December 31, 2018 and 2017, respectively.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 5. INVESTMENTS AND FAIR VALUE DISCLOSURES

The following table presents the fair value measurements of investments on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy:

2018	Total	Level 1	Lev	vel 2	Le	vel 3
Mutual Funds	\$ 97,407,053	\$ 97,407,053	\$		\$	
Fixed income securities	54,213,181	54,213,181				
Alternative investments	4,529,325	4,529,325				
Cash and money market funds	2,890,234	2,890,234				
Total reoccuring fair value measurements	159,039,793	\$159,039,793	\$		\$	
Alternative investments measured at						
net asset value	17,694,281					
Total investments	\$176,734,074					
2017	Total	Level 1	Lev	vel 2	Le	vel 3
Mutual Funds	\$ 109,892,922	\$109,892,922	\$		\$	
Fixed income securities	49,081,628	49,081,628				
Alternative investments	5,154,599	5,154,599				
Cash and money market funds	13,982,668	13,982,668			. <u></u>	
Total reoccuring fair value measurements	178,111,817	\$178,111,817	\$		\$	
Alternative investments measured at						
net asset value	17,776,264					

Investments include certain reserved balances required to be kept in separate investment accounts or to be used for specific purposes as designated by donors.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 5. INVESTMENTS AND FAIR VALUE DISCLOSURES (Continued)

Alternative investments measured at net asset value: The Foundation holds an investment in a commodity fund. The TAP CommodityBuilder Fund, L.L.C. (TAP), is stated at fair value as estimated in a privately traded market. The fair value of the Foundation's interest, or units, in TAP is determined based upon the most recent net asset value information provided by TAP. TAP invests in commodity futures contracts and United States Treasury Securities. Futures contracts are freely tradable and are listed on a national futures exchange. Fair values are determined at their last sales price as of the last business day of the year. The fair value of United States Treasury Securities is generally based on quoted prices in active markets. When quoted prices are not available, fair value is determined based on a valuation model that uses inputs that include interest rate yield curves similar to the bond in terms of issuer, maturity and seniority. While this investment may create indirect exposure to the Foundation, the Foundation's risk is limited to its capital balance in these investments. The sale, exchange, assign, transfer, convey, pledge, grant a security interest in or otherwise dispose of any or all of the Foundation's interest in TAP requires written consent at the sole discretion of the Member Manager.

The Foundation holds an investment in a core real estate fund. The ASB Allegiance Real Estate Fund (ASB), is stated at fair value as estimated in a privately traded market. The fair value of the Foundation's interest, or units, in ASB is determined based upon the most recent net asset value information provided by ASB. ASB is a real estate private equity investment vehicle that invests in office, multifamily, retail and industrial properties in major urban markets in the United States. ASB's real estate appraisers, as well as income, cost, and sales comparisons. While this investment may create indirect exposure to the Foundation, the Foundation's risk is limited to its capital balance in its investment. The sale, exchange, assign, transfer, convey, pledge, grant a security interest in or otherwise dispose of any or all of the Foundation's interest in ASB requires written consent at the sole discretion of the Member Manager.

Net investment income (loss): Net investment income (loss) consists of the following at December 31:

	2018	2017
Interest and dividend income	\$ 6,467,608	\$ 5,888,501
Realized gains (losses), net	147,276	2,766
Unrealized gains (losses), net	(16,507,604)	19,638,585
Change in value of split-interest agreements	(1,725,671)	1,590,298
Net investment income (loss)		
before external investment fees	(11,618,391)	27,120,150
External investment fees	(255,738)	(256,706)
Net investment income (loss)	\$(11,874,129)	\$ 26,863,444

Notes to Consolidated Financial Statements December 31, 2018

NOTE 6. CHARITABLE GIFT ANNUITIES AND FAIR VALUE DISCLOSURES

The following table presents the fair value measurements of charitable gift annuities on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy:

2018	Level 1		Level 1 Level 2		Level 3		Total	
Investments held in charitable gift annuities	\$	3,449,120	\$		\$		\$	3,449,120
Liabilities under charitable gift annuities	\$		\$		\$	2,190,393	\$	2,190,393
2017		Level 1	L	evel 2		Level 3		Total
Investments held in charitable								

Investments held in charitable				
gift annuities	\$ 3,716,462	\$ 	\$ 	\$ 3,716,462
Liabilities under charitable gift annuities	\$ 	\$ 	\$ 2,239,453	\$ 2,239,453

The following table provides a roll forward of the liabilities listed above measured at fair value using significant unobservable inputs (Level 3) during the periods ended December 31:

Liabilities under charitable gift annuities	2018	2017
Beginning balance	\$ 2,239,453	\$ 247,250
Additions	33,227	2,095,669
Terminations		(28,276)
Payments to income beneficiaries	(177,834)	(111,854)
Increase in value of liabilities under		
charitable gift annuities	95,547	36,664
Ending balance	\$ 2,190,393	\$ 2,239,453

Notes to Consolidated Financial Statements December 31, 2018

NOTE 7. BENEFICIAL INTEREST IN REMAINDER TRUSTS ADMINISTERED BY OTHER TRUSTEES AND FAIR VALUE DISCLOSURES

The following table presents the fair value measurements of beneficial interest in remainder trusts administered by other trustees on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy:

	2018	2017
	(Level 3)	(Level 3)
Beneficial interest in remainder trusts		
administered by other trustees	\$ 2,770,159	\$ 3,067,916

The following table provides a roll forward of the assets listed above measured at fair value using significant unobservable inputs (Level 3) during the periods ended December 31:

	2018	2017
Beginning balance Increase (decrease) due to change in market	\$ 3,067,916	\$ 2,730,408
values and actuarial life expectancy	(297,757)	337,508
Ending balance	\$ 2,770,159	\$ 3,067,916

NOTE 8. CHARITABLE REMAINDER TRUSTS AND FAIR VALUE DISCLOSURES

Investments held in charitable remainder trusts consist of the following at December 31:

	2018	2017
Marketable securities - equities	\$ 16,545,244	\$ 18,558,135
Marketable securities - debt	8,626,203	8,524,319
Money market funds and cash	736,287	751,232
Note receivable		879,712
	\$ 25,907,734	\$ 28,713,398

Notes to Consolidated Financial Statements December 31, 2018

NOTE 8. CHARITABLE REMAINDER TRUSTS AND FAIR VALUE DISCLOSURES (Continued)

The following tables present the fair value of investments held in charitable remainder trusts on the accompanying consolidated statements of financial position at December 31, by fair value hierarchy.

2018	Le	Level 1		Level 2		Level 3		Total	
Investments held in charitable remainder trusts	\$ 25,	907,734	\$		\$		\$ 25	5,907,734	
Liabilities under charitable remainder trusts	\$		\$		\$ 10	,971,695	\$ 1(0,971,695	
Liabilities under split-interest agreements	\$		\$		\$ 6	,955,452	\$ 6	6,955,452	
2017	Le	vel 1	Le	evel 2	Le	evel 3		Total	
Investments held in charitable									
remainder trusts	\$ 28,	713,398	\$		\$		\$ 28	8,713,398	
Liabilities under charitable remainder trusts	\$		\$		\$ 12	,257,126	\$ 12	2,257,126	
Liabilities under split-interest agreements	\$		\$		\$7	,777,824	\$ 7	7,777,824	

Notes to Consolidated Financial Statements December 31, 2018

NOTE 8. CHARITABLE REMAINDER TRUSTS AND FAIR VALUE DISCLOSURES (Continued)

The following tables provide a roll forward of the liabilities listed above measured at fair value using significant unobservable inputs (Level 3) during the periods ended December 31:

Liabilities under charitable remainder trusts	2018	2017
Beginning balance Contribution to trust at present value	\$ 12,257,126 458,352	\$ 11,351,421 1,102,326
Decrease in value due to change in market value and actuarial value of assets	(1,743,783)	(196,621)
Ending balance	\$ 10,971,695	\$ 12,257,126
Liabilities under split-interest agreements	2018	2017
Beginning balance Additions	\$ 7,777,824 53,403	\$ 6,556,278 430,563
Increase (decrease) due to change in value of liabilities under charitable remainder trusts	(875,775)	790,983
Ending balance	\$ 6,955,452	\$ 7,777,824

NOTE 9. GRANTS PAYABLE

As of December 31, 2018, the balance included in grants payable is expensed to be paid as follows:

2019	\$ 1,396,322
2020	168,000
2021	44,000
	\$ 1,608,322

Notes to Consolidated Financial Statements December 31, 2018

NOTE 10. FUNDS HELD FOR OTHERS

At December 31, 2018 and 2017, the Foundation held 117 and 108 nonprofit funds for others, respectively, with balances as follows:

	2018	2017
Stewardship funds	\$ 21,850,007	\$ 22,394,260
Agency designated funds	5,618,470	5,927,483
	\$ 27,468,477	\$ 28,321,743

The following table summarizes the activity in these funds for the years ended December 31:

	2018	2017
Beginning balance	\$ 28,321,743	\$ 20,603,086
Amounts raised in contributions or transferred in	2,117,136	5,903,565
Dividend and interest income	955,260	816,749
Net realized and unrealized gains (losses)	(2,446,455)	2,626,546
Fees	(302,080)	(261,611)
Grants	(1,177,127)	(1,366,592)
Ending balance	\$ 27,468,477	\$ 28,321,743

NOTE 11. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions, as of December 31, consist of the following:

	 2018		2017	
Endowment funds	\$ 141,189,002	\$	135,783,913	
Investments held in charitable remainder trusts	25,907,734		28,713,398	
Charitable gift annuities	3,449,120		3,716,462	
Bequests receivable and future pledges	1,066,587		21,808,615	
Beneficial interest in remainder trusts administered				
by other trustees	2,770,159		3,067,916	
Liabilities under charitable gift annuities	(2,190,393)		(2,239,453)	
Liabilities under charitable remainder trusts	(10,971,695)		(12,257,126)	
Liabilities under split-interest agreements	 (6,955,452)		(7,777,824)	
Ending balance	\$ 154,265,062	\$	170,815,901	

Notes to Consolidated Financial Statements December 31, 2018

NOTE 12. ENDOWMENT DISCLOSURES

As of December 31, 2018 and 2017, the Foundation's endowment funds are comprised of 263 and 245 individual funds, respectively, established for a variety of purposes. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of relevant law: The Board of Directors of the Foundation has interpreted the Uniform Prudent Management and Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the perpetual endowment, (b) the original value of subsequent gifts to the perpetual endowment and (c) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Foundation, and (7) the Foundation's investment policies.

Endowment investment policy: The Foundation has adopted investment and spending policies for endowment assets that attempt to achieve a growth in principal that will support a rise in charitable distributions that keep pace with inflation, avoid a high degree of risk and ensure endowment funds will operate in perpetuity. Endowment assets include those assets that the Foundation must hold in perpetuity. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that attempts to achieve an average annual total return equal to or greater than the policy index. The investments are diversified based upon a target portfolio mix approved and adjusted from time to time by the Foundation's Investment Committee which will assist in achieving operating goals while minimizing exposure to risk. The portfolio mix is reviewed not less than quarterly and performance is measured against relevant indices.

To satisfy its long-term return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Endowment spending policy: For the years ended December 31, 2018 and 2017, The Foundation distributed a payout of 4.5% of the trailing 12 quarters' balance for all funds with a balance that is equal to or greater than their historic balance, and 3% of the trailing 12 quarters for all funds with a balance that is less than their historic balance.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 12. ENDOWMENT DISCLOSURES (Continued)

Funds with deficiencies: From time to time, the fair value of assets associated with individual donorrestricted endowment funds may fall below the level required by the donor or law, or the historical value of endowment gifts as a result of unfavorable market fluctuations. As of December 31, 2018, funds with original gift values of \$46,720,169, fair values of \$44,470,155, and deficiencies of \$2,250,014 were reported in net assets with donor restrictions. As of December 31, 2017, funds with original gift values of \$142,963, fair values of \$44,795, and deficiencies of \$98,168 were reported in net assets with donor restrictions.

During the years ended December 31, 2018 and 2017, endowment net asset activity was as follows:

	With Donor Restrictions
Endowment net assets, December 31, 2016	\$ 120,443,446
Investment income (dividends and interest) Net realized and unrealized gains	4,179,925 14,094,400
Total investment return	18,274,325
Contributions Appropriated for spending Administration fees	3,886,078 (4,429,585) (2,059,066)
Net endowment activity	15,671,752
Transfers of income to (from) endowment, net	(331,285)
Endowment net assets, December 31, 2017	135,783,913
Investment income (dividends and interest) Net realized and unrealized losses	4,427,383 (11,013,256)
Total investment loss	(6,585,873)
Contributions Appropriated for spending Administration fees	1,081,843 (5,046,894) (4,530,428)
Net endowment activity	(15,081,352)
Transfers of income to (from) endowment, net	20,486,441
Endowment net assets, December 31, 2018	\$ 141,189,002

Notes to Consolidated Financial Statements December 31, 2018

NOTE 13. MANAGEMENT FEES

The Foundation assesses a 0.5% to 2.00% annual management fee, depending on the size and type of fund, to each fund held within the Foundation.

In addition, the Foundation receives fees for the administration of charitable remainder trusts. The amount charged is two-tenths of one percent of the value of the trust assets, payable quarterly. These fees amounted to \$58,212 and \$51,720 for 2018 and 2017, respectively.

NOTE 14. RETIREMENT PLAN

The Foundation maintains a 403(b) plan covering all employees. Eligible employees may make voluntary contributions subject to certain limits. The plan provides for a discretionary contribution from the Foundation which is determined each year by the Board of Directors. Participants are eligible for the Foundation contribution when hired and have a six month vesting period. Contributions by the Foundation charged to expense were \$78,399 and \$73,198 in 2018 and 2017, respectively.

NOTE 15. COMMITMENTS

Equipment Lease Commitments: The Foundation leases two copiers/printers through one vendor. The leases total \$785 per month, plus taxes and applicable usage fees. The lease term expires in January 2020. At the end of the terms the Foundation may purchase the equipment for fair market value. Rental expenses, included with repairs and maintenance on the consolidated statement of functional expenses, for those leases were \$10,833 and \$9,600 for the years ended December 31, 2018 and 2017, respectively.

Office Lease Commitments: The Foundation leases space in Salinas, California under a non-cancelable operating lease that expires December 2020 and requires monthly payments of \$3,856, which escalate 3% annually in January. Rent expense amounted to \$47,515 and \$46,267 for the years ended December 31, 2018 and 2017, respectively.

The aggregate future commitments under these lease agreements as of December 31, 2018 are as follows.

2019	\$	58,503
2020		50,557
	\$	109,060

Notes to Consolidated Financial Statements December 31, 2018

NOTE 16. INTERFUND BORROWING

In December 2011, the Foundation purchased the building they were renting in Monterey, California. The total purchase price for the building and land was \$1,545,115. The Foundation paid for the purchase using operating funds borrowed from their general endowment. The operating fund is paying the general endowment back on a monthly basis over 231 months, at an interest rate equal to 4% per annum. Monthly payments are \$7,500 and increase by 3% annually each January. Future commitments for the operating fund repaying the general endowment as of December 31, 2018 are as follows:

2019	\$ 110,712
2020	114,036
2021	117,456
2022	120,984
2023	124,620
Thereafter	 1,022,254
	1,610,062
Amount representing interest	 (357,275)
	\$ 1,252,787

NOTE 17. RELATED PARTY TRANSACTIONS

Approximately \$210,574 and \$89,122 in donations were received from members of the Board of Directors during the years ended December 31, 2018 and 2017, respectively.

NOTE 18. KING FOUNDATION

In 2011, the Foundation (CFMC) was named successor owner of assets held by the Dan and Lillian King Foundation, which was created through Mrs. King's estate. Mrs. King's written intent was to have the King Foundation's assets transfer to CFMC once the initially named chair was no longer serving. In 2013, the King Foundation's Board disputed this interpretation, and hired counsel to defend their position. On September 14, 2016, a judge ruled in favor of CFMC, which the King Foundation appealed. On November 8, 2017, CFMC and the Dan and Lillian King Foundation entered into a settlement agreement. Through the settlement agreement, the King Foundation dropped its appeal, and agreed that CFMC is the successor owner of the assets once the founding chair of the board of the King Foundation ceases to serve in this position.

Notes to Consolidated Financial Statements December 31, 2018

NOTE 19. SUBSEQUENT EVENTS

Management has evaluated its December 31, 2018 and 2017 financial statements for subsequent events through April 23, 2019, the date of issuance of the financial statements. The Foundation is not aware of any subsequent events that would require recognition or disclosure in the financial statements.